

Lester A. Lipsey
Chair

Edward D. Markle
Vice Chair

Marty J. Chabert
Secretary

Joseph C. Rallo, Ph.D.
Commissioner of
Higher Education



BOARD OF REGENTS
P. O. Box 3677
Baton Rouge, LA 70821-3677
Phone (225) 342-4253, FAX (225) 342-9318
www.regents.la.gov

Claudia H. Adley
Blake R. David
Thomas G. Henning
Robert W. Levy
Roy O. Martin III
Charles R. McDonald
Darren G. Mire
T. Jay Seale III
W. Gray Stream
Collis B. Temple III
Jacqueline V. Wyatt
Adarian D. Williams, Student

AGENDA

PLANNING, RESEARCH and PERFORMANCE COMMITTEE MEETING

June 21, 2017 • 11:40 a.m.

Thomas Jefferson Room, W.C.C. Claiborne Building, Baton Rouge, LA

- I. Call to Order
- II. Roll Call
- III. Consent Agenda
 - A. R.S. 17:1808 (Licensure)
 1. License Renewal
 - a. American College of Education
 - b. Chamberlain University
 - c. DeVry University
 - B. State Authorization Reciprocity Agreement (SARA) Institutional Renewals
 1. Franciscan Missionaries of Our Lady University
 2. New Orleans Baptist Theological Seminary
- IV. R.S. 17:1808 (Licensure)
 - A. Initial License
 1. New York Institute of Technology College of Osteopathic Medicine
- V. SARA Initial Application
 - A. Delgado Community College
- VI. Other Business
- VII. Adjournment

Committee Members: Collis Temple III, Chair; Claudia Adley, Vice Chair; Blake David, Thomas Henning, Robert Levy, Roy Martin III, Charles McDonald, Jacqueline Wyatt

Agenda Item III.A.1.a.

American College of Education Indianapolis, Indiana

BACKGROUND

The American College of Education is not incorporated in the State of Louisiana. The University first registered with the Board of Regents in 2008. The institution is headquartered in Indianapolis, Indiana and is accredited by the Higher Learning Commission of the North Central Association of Colleges and Schools.

ACADEMIC PROGRAM

The American College of Education offers Certificate, Bachelors, Masters, Education Specialist and Doctorate of Education degrees in a variety of education-related specialties. The 31 programs are offered primarily through distance learning. Since many of the programs include an internship component, licensure is necessary.

FACULTY AND STUDENTS

The institution employs 143 faculty in support of its online programs available to Louisiana residents, 55 on a full-time basis. Thirty five of the faculty are trained at the doctorate level and 108 at the masters level. The institution reported eleven students enrolled in the doctorate program and 82 in master's programs in fall 2016.

FACILITIES

Since the American College of Education operates programs online with administrative and academic support in Indianapolis, there are no out-of-state physical facilities in Louisiana. Students will complete clinical/internship experiences at various locations within the State.

STAFF RECOMMENDATION

Given the credentials of its faculty, the admissions criteria to the programs, the university's campus and program accreditation, and the general oversight by the home campus, the senior staff recommends that the Board of Regents approve the application for license renewal from American College of Education, located in Indianapolis, Indiana.

Agenda Item III.A.1.b.

Chamberlain University Addison, Illinois

BACKGROUND

Chamberlain University (Chamberlain), formerly Chamberlain College of Nursing, is not incorporated in the State of Louisiana. The institution is located in the state of Illinois and was first licensed in 2011. Chamberlain is headquartered in Addison, Illinois, has operations in fourteen states and is accredited by the Higher Learning Commission of the North Central Association of Colleges and Schools.

ACADEMIC PROGRAM

Chamberlain offers its Commission on Collegiate Nursing Education accredited online Master of Science in Nursing degree (with five tracks), its Doctor of Nursing Practice program (with two tracks) and its Master of Public Health degree program to Louisiana residents. Chamberlain is also in the final process of developing its Bachelor of Science in Nursing program in collaboration with Ochsner Health Systems in New Orleans. Typically, the online nature of the delivery system would not require licensure. However, since the programs require clinical experiences, licensure is necessary.

FACULTY

Chamberlain employs 862 faculty to support its online graduate nursing and public health programs available to Louisiana residents, all trained at the graduate level. Of the 862 faculty, 87 are employed full-time.

FACILITIES

Since Chamberlain operates programs online with administrative and academic support in Addison, there are no out-of-state physical facilities in Louisiana. Clinical experiences will be held in a variety of healthcare settings.

STAFF RECOMMENDATION

Given the credentials of its faculty, the college's campus and program accreditation, and the general oversight by the home campus, the senior staff recommends that the Board of Regents accept the application for license renewal from Chamberlain University, headquartered in Addison, Illinois.

Agenda Item III.A.1.c.

DeVry University Naperville, Illinois

BACKGROUND

DeVry University (DeVry) is not incorporated in the State of Louisiana. The institution, originally opened in 1931 in Chicago, Illinois, is a private university located in Naperville, owned by DeVry Inc. and is seeking license renewal. DeVry is accredited by the Higher Learning Commission of the North Central Association of Colleges and Schools.

ACADEMIC PROGRAM

DeVry offers a wide variety of undergraduate and selected graduate programs. The institution is renewing its license to offer its accredited Certificate, Associate of Applied Science and Bachelor of Science programs in Health Information Management (HIM) to Louisiana residents. Typically the online nature of the delivery system would not require licensure. However, since the programs require clinical experiences, licensure is necessary. DeVry reported 59 students in its certificate program, 28 in the associate program and four in the baccalaureate program in fall 2016.

FACULTY

DeVry employs 67 faculty to support its online programs, eleven trained at the doctoral level and 56 at the master's level. Of the 67 faculty, four are employed fulltime.

FACILITIES

Since DeVry operates programs online with administrative and academic support in Naperville, there are no out-of-state physical facilities in Louisiana. Students complete clinical experiences at various locations in Louisiana.

STAFF RECOMMENDATION

Given the credentials of its faculty, the institution's and academic program's accreditation, and the general oversight by the home campus, the senior staff recommends that the Board of Regents approve the application for license renewal from DeVry University, located in Naperville, Illinois.

Agenda Item III. B.

Executive Summary

The State Authorization Reciprocity Agreement (SARA) is a national initiative which seeks to establish comparable national standards for the interstate offering of postsecondary distance-education courses and programs. It is intended to make it easier for students to take online courses offered by institutions based in another state by reducing the cost and administrative burden on institutions seeking authorization in various states. SARA is a voluntary agreement among regional compacts (SREB, NEBHE, MHEC, and WICHE) and member states. Each member state approves their in-state institutions on an annual basis for SARA participation. Once approved, SARA member institutions may offer distance education programs in other SARA member states without additional authorization. Institutions approved by their home state are required to renew their membership annually.

Act 13 of the 2014 Regular Session of the Louisiana Legislature authorized the Louisiana Board of Regents to seek SARA membership on behalf of the State of Louisiana. In October 2014, Louisiana's application for SARA membership was approved by the Southern Regional Education Board (SREB) and the National Council for State Authorization Reciprocity Agreements (NC-SARA), effective December 1, 2014. Since then, 20 Louisiana institutions have joined SARA.

Two institutions, New Orleans Baptist Theological Seminary and Franciscan Missionaries of Our Lady University (formerly known as Our Lady of the Lake College), have submitted renewal applications. Regents' staff have reviewed the renewal applications and determined that they meet all requirements for continuing their membership in SARA.

Senior staff recommends that the Planning, Research & Performance Committee approve the Renewal Application for Institutional Participation in SARA for New Orleans Baptist Theological Seminary and Franciscan Missionaries of Our Lady University, and authorize staff to submit the approved applications to NC-SARA for final approval of SARA membership.

Agenda Item IV.A.1.

New York Institute of Technology College of Osteopathic Medicine Old Westbury, New York

BACKGROUND

Northeast Louisiana is located in one of the poorest sections of America. The Delta region is home to high unemployment, poor health by any measure, and inadequate access to quality health care. Additionally, it ranks last in terms of adult African Americans without a primary care physician. While many parishes in Louisiana are designated as Health Professional Shortage Areas (HPSA), this is particularly true in Northeast Louisiana in what is considered the Mississippi Delta region. Approximately one-third of the primary care physicians in Northeast Louisiana are in excess of sixty years of age and will be retiring in the near future, exacerbating the current shortage.

Health providers in Northeast Louisiana approached the University of Louisiana – Monroe (ULM) to investigate locating a medical school in the area. Financial support was provided through the ULM Foundation to examine such feasibility. The firm of Tripp Umbach, a research organization located in Pittsburgh, PA which has conducted medical school feasibility studies in over 30 markets, was hired by the foundation and charged with recommending the best approach for developing a four-year medical education program in Monroe.

Following discussions with representatives of LSU, Tripp Umbach estimated that it would cost approximately \$20 million in start-up costs and \$10 million in annual operating costs to support a branch of a Louisiana public medical school in Monroe. Understanding that the State of Louisiana was struggling to provide the funds necessary to support its existing public medical schools, and considering the time and resources necessary to establish an additional location of a public medical school, Tripp Umbach concluded that the next best solution was to recruit an established osteopathic medical school to partner with ULM. Osteopathic medicine was chosen since the majority of graduates from osteopathic medical schools pursue residencies and eventually practice in primary/family medicine, the areas of greatest need in the Delta region.

Tripp Umbach contacted osteopathic medical schools nationwide to gauge their interest in establishing an additional location in Monroe. The two schools that expressed the most interest and appeared to be the best fit were William Carey University in Mississippi and New York Institute of Technology College of Osteopathic Medicine (NYITCOM). Since communicating its initial interest, damage from a tornado on its Hattiesburg campus left William Carey University unable to support an additional location of its osteopathic medical school in Monroe. Therefore, based on numerous criteria (curriculum, interest, finances, mission, etc.), Tripp Umbach determined that NYITCOM was the best osteopathic medical school to meet the needs of the Delta region.

NEW YORK INSTITUTE OF TECHNOLOGY COLLEGE OF OSTEOPATHIC MEDICINE

New York Institute of Technology (NYIT) is not incorporated in the State of Louisiana. The private non-profit university is located in Old Westbury, New York with campuses in New York City; Abu Dhabi, UAE; Beijing and Nanjing, China; Vancouver, Canada; and Jonesboro, Arkansas. The institution includes seven colleges: Architecture and Design; Arts and Sciences; Engineering and Computing Sciences; Health Professions; Interdisciplinary Studies and Education; Management; and Osteopathic Medicine. NYIT traces its roots to the founding of New York Technical Institute in 1910 and received its current name in 1955. NYIT has been accredited by the Commission on Higher Education of the Middle States Association of Colleges and Schools since 1970.

NYIT's College of Osteopathic Medicine (NYITCOM) traces its roots to the establishment of New York College of Osteopathic Medicine in 1977. Founded by W. Kenneth Riland, personal physician to President Richard Nixon, Vice-President Nelson Rockefeller and Secretary of State Henry Kissinger, the school adopted its current name in 2012 and today is one of the largest osteopathic medical schools in the country. NYITCOM is accredited by American Osteopathic Association Commission on Osteopathic College Accreditation.

ACADEMIC PROGRAM

NYIT is proposing to open an additional location of its College of Osteopathic Medicine in Monroe, Louisiana. NYITCOM was established in 1977, has its main campus in Old Westbury, New York and a recent location in Jonesboro, Arkansas. The Jonesboro location, affiliated with Arkansas State University, admitted its first class of 120 students in fall 2016 (77% from the Delta region) and has arranged clinical affiliations with over 20 hospitals.

NYITCOM proposes to offer the Doctor of Osteopathic Medicine (DO) and Master of Science in Neuromusculoskeletal Sciences (MSNS) programs in Monroe. If approved by the Board of Regents, NYITCOM plans to admit its first class of 115 DO students and 6 MSNS students in fall 2019. Clinical affiliations and residency slots will be established prior to enrolling the entering class in 2019.

The DO curriculum is similar to the traditional MD program in that students enroll in classroom work in the sciences and related topics during the first two years followed by two years of clinical work in various medical disciplines. Following graduation from medical school, students enter graduate medical education (residencies) that last between three and seven years depending on the specialty.

The five-year Academic Medicine Scholars Program is a highly competitive program resulting in the DO degree as well as the 33 credit MSNS degree. The graduate is prepared for a career in medicine that includes medical education, research and clinical practice in an academic health care setting.

Under a non-binding preliminary cooperative agreement with ULM (with a final agreement to be negotiated upon approval to operate by Board of Regents), the university will provide (1) space for NYITCOM to operate (with the possibility of ULM Facilities, Inc. constructing a new facility and leasing it to NYITCOM); (2) negotiated services such as housing, recreation and fitness, student health, library technology access, parking, and access to research facilities; and (3) an articulated Bachelor of Science to Doctor of Osteopathic Medicine program.

FACULTY

NYITCOM anticipates employing 45 faculty to support its DO and MSNS programs. Thirty-five of the faculty will be employed on a fulltime basis, and all will be trained at the doctoral level.

FACILITIES

In the short term, NYITCOM is proposing to lease from ULM renovated space in Stubbs Hall to support its operations. The lease will provide the necessary classroom and lab facilities to support the work of the NYITCOM. Office and administrative space will also be provided under the lease. In the long term, the ULM Facilities, Inc. may construct a new facility and lease it to NYITCOM. NYITCOM students will complete practicum experiences at various health facility locations, primarily in Northeast Louisiana.

STAFF OBSERVATIONS

There is a serious shortage of healthcare professionals in the Mississippi Delta region of the United States. The area ranks last in numerous measures of health. Compounding the health care issues is the aging of the current physician population. A majority of the graduates from Louisiana's medical schools choose to specialize and/or practice in population centers, having limited impact on addressing the need for primary/family medicine physicians in Northeast Louisiana.

Louisiana's recent and current budget situation makes the addition of a public medical school in Northeast Louisiana impractical, further straining the inadequate budgets of the State's current medical schools. National consultants contracted by the ULM Foundation concluded that the most appropriate solution to the healthcare shortages in the Delta region was for ULM to collaborate with an existing medical school to train the healthcare workforce needed in the region. Due to its basic commitment to primary care, especially for underserved populations, an osteopathic medical school was most desirable.

The Delta is America's poorest region. The addition of a medical school in Northeast Louisiana will bring not only better healthcare outcomes for its population, but significant economic impact to the region. Since NYITCOM is a private non-profit institution, the improved healthcare and economic impacts to the region will come at no costs to the State of Louisiana or its citizens. Tripp Umbach estimated that, once NYITCOM is fully operational, it will generate over \$70 million in economic impact to the region, support more than 500 jobs, and generate \$3.5 million in

state and local tax revenue. The impact will increase further once graduates complete their residencies and begin practice.

NYITCOM entered into a similar arrangement with Arkansas State University (ASU) in Jonesboro, Arkansas in 2015. Similar to the current proposal with ULM, the ASU agreement is designed to address healthcare shortages in the Delta region of Arkansas. In fall 2016, after reviewing in excess of 2,000 applications, the NYITCOM at ASU admitted its first class of 120 students, of which approximately 50% are Arkansas residents and 15% minorities. NYITCOM at ASU has facilitated the establishment of over 220 new residency positions in Arkansas. In addition, the institution has completed affiliation agreements with seven colleges and universities in the region for its BS to DO program.

STAFF RECOMMENDATION

Given the credentials of the college's faculty, its campus and program accreditation, the limited scope of offerings, and the general oversight by the home campus, the senior staff recommends that the Board of Regents approve an initial three-year operating license for New York Institute of Technology College of Osteopathic Medicine's Monroe, Louisiana location, with the following stipulations:

1. By October 1, 2017, NYITCOM will
 - a. Submit the feasibility study for the Monroe location of NYITCOM to Commission on Osteopathic College Accreditation.
 - b. Submit the formal application for additional site approval to Commission on Osteopathic College Accreditation.
 - c. Submit the Application for Substantial Change to the Middle States Commission on Higher Education.
 - d. Enter into a formal memorandum of understanding with ULM.
2. By February 1, 2018, NYITCOM will
 - a. Make a presentation to Commission on Osteopathic College Accreditation for the additional site location.
 - b. Receive approval of its application for additional site location by Commission on Osteopathic College Accreditation.
3. By April 1, 2018, NYITCOM will begin recruitment and admission of the first class
4. By September 1, 2019, NYITCOM will begin classes for 1st-year students
5. By April 1, 2020, the Commission on Osteopathic College Accreditation will conduct a focused onsite visit to review operations of NYITCOM.

If NYITCOM fails to meet any of the above stipulations, the Board of Regents may revoke the institution's operating license.

Agenda Item V. A.

Executive Summary

The State Authorization Reciprocity Agreement (SARA) is a national initiative which seeks to establish comparable national standards for the interstate offering of postsecondary distance-education courses and programs. SARA makes it easier for students to take online courses offered by institutions based in another state by reducing the cost and administrative burden on institutions seeking authorization in various states. SARA is a voluntary agreement among regional compacts (SREB, NEBHE, MHEC, and WICHE) and member states. Each member state approves their in-state institutions on an annual basis for SARA participation. Once approved, SARA member institutions may offer distance education programs in other SARA member states without additional authorization.

Act 13 of the 2014 Regular Session of the Louisiana Legislature authorized the Louisiana Board of Regents to seek SARA membership on behalf of the State of Louisiana. In October 2014, Louisiana's application for SARA membership was approved by the Southern Regional Education Board (SREB) and the National Council for State Authorization Reciprocity Agreements (NC-SARA), effective December 1, 2014.

To date, the Board of Regents has approved applications for institutional participation in SARA from twenty institutions. In May 2017, Delgado Community College submitted an application for Regents' consideration. Regents' staff have reviewed and determined it meets all requirements for initial membership in SARA.

Senior staff recommends that the Planning, Research & Performance Committee approve the Application for Institutional Participation in SARA for Delgado Community College, and authorize staff to submit the approved application to NC-SARA for final approval of SARA membership.